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DCI/IC 74-1042

20 June 1974

MEMORANDUM FOR THE RECORD

SUBJECT: DCI Meeting with the Director, Office of Management and Budget, on FY 1975 Objectives for the Intelligence Community

1. The FY 74/75 wrap-up meeting on Objectives between the DCI and Mr. Ash, Director of OMB, took place on 18 June at 1600 hours in the DCI Conference Room. Present from OMB were: Roy Ash, Director; Dolph Bridgewater, Associate Director for National Security and International Affairs; and Messrs. Donahue, Oliver and Ogilvie, OMB Staff. Supporting the DCI were: Mr. Carver, D/DCI/NIO; General Graham, IC Staff.

2. Mr. Ash at the outset indicated that the OMB had no problem with the DCI's Objectives for FY 75 or the progress made on FY 74 Objectives. Mr. Ash observed that management by objectives was a highly individual process and his policy was to adapt OMB guidance to the style and process of each manager. He said that Mr. Colby's Objectives for FY 1975 were consistent with the President's memorandum and outlined a work program which would best serve his needs and which was integral to the Management Objectives of the DCI. Mr. Ash observed that the big breakthrough was getting to the KIQs idea in the first place.

3. As concerns the KIQs, Mr. Ash observed that a year seemed a long time to wait to measure progress. Mr. Colby agreed to this point and stated that he would work with NIOs and D/DCI/IC to assure updating on progress is provided as part of his regular sessions with the NIOs and Deputies, or is covered in his frequent sessions with individual NIOs.

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4. Mr. Ogilvie inquired whether there was to be an action office or officer for each of the Objectives, and Mr. Colby replied that his IC Staff was the action office. [] indicated that each Milestone has a number of actions and specific assignments were made within the Staff. He also invited OMB to keep in close touch on progress through ICS.

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5. Some discussion was held on FY 1974 Objectives, particularly with regard to those which would carry over into FY 1975 such as the national/tactical interface, indications and warning, and HUMINT. General Graham spoke briefly on plans for a national/tactical study of the Yom Kippur War, which would involve the Southern Command of NATO and which would look at what national assets were involved in supporting tactical units and what support tactical units provided to national intelligence. Mr. Carver said that the political dimensions of strategic warning need some careful thinking and Mr. Colby added that in the next two years, we may also need to think about economic warning. Mr. Ash noted a concern about this as well. General Graham advised of PRG work on an economic action program now with the DCI for approval. Mr. Colby said he planned to use his evaluation of the FY 1974 Objectives and possibly some few KIQs as the basis for his annual report to the President.

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6. [] inquired about fiscal planning by OMB. Mr. Bridgewater reported that formal fiscal guidance would be issued about 1 July and that this would be followed up with personal meetings to go over the substantive support OMB would provide. Mr. Colby said he planned to get together with Dr. Hall in July to go over the DOD programs. Bridgewater noted OMB would also be participating and that it would be useful to schedule their meeting on fiscal guidance so as to precede the joint DCI, ASD(I), OMB sessions.

7. Both Mr. Ash and Mr. Bridgewater indicated they would like to have a meeting on the economic KIQs for FY 1975. Mr. Carver said this could be arranged and that the economic KIQs should be ready some time next week. (Follow-up action assigned to PRG.)

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8. The meeting broke up at about 1640 following which the DCI signed the letter to the President and the Objectives package was mailed to Ash on the 19th.

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[redacted]

Coordination Staff/Secretariat

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DCI/IC/CS/S/[redacted] is (6/25/74)
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Coordination Staff/Secretariat
Intelligence Community Staff

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